



May 24, 2010

The Honorable Mark Udall  
United States Senate  
317 Hart Office Building  
Washington, D.C. 20510

Dear Senator Udall:

I am writing to express the Colorado Competitive Council's (C3) support for the proposed merger of United Airlines and Continental Airlines.

This new company will benefit Colorado by creating a financially stronger, sustainable airline. As Denver International Airport (DIA) continues to grow, stability in the aviation industry will be key to DIA's future success. For businesses in Colorado, that stability means we can look forward to the combined airline providing access to 370 destinations around the globe and better business access for Colorado companies.

The combined airline's increased financial strength will also provide enhanced job stability for nearly 5,000 employees. We continue to have confidence that the impact of the merger on frontline employees will be minimal and that the new company will offer performance-based incentive compensation programs. This kind of commitment to the employees who have seen them through recent challenges shows good faith, and it is important to our local economy.

United and Continental are well-suited to combine. They have the most complementary route networks of any U.S. carriers and will offer convenient access to Asia, Europe, Latin America, Africa and the Middle East. The two companies have also worked together as members of the Star Alliance. This merger will take their partnership to the next level.

I ask that you let Attorney General Holder and Transportation Secretary LaHood know of C3's support for the merger and hope you will also support it.

Best regards,

A handwritten signature in cursive script that reads 'Perry Pearce'.

Perry Pearce  
Chairman



May 24, 2010

The Honorable Michael Bennet  
United States Senate  
702 Hart Senate Office Building  
Washington DC, 20510

Dear Senator Bennet:

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Perry Pearce  
Chairman